



VIEWPOINT

# Future- Ready Infrastructure

India's engineering sector is at a tipping point. **Amit Sharma** shares how AI, digital twins, modularisation and data-centric innovation are transforming how we design, build and manage infrastructure in a fast-evolving economic landscape.



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## ABOUT THE AUTHOR

*Amit Sharma is a leader in engineering and design with over 28 years of global experience. An alumnus of Arizona State University and National Institute of Technology Surat, his educational foundation in Mechanical Engineering with a focus on CAD and collaborative technologies fuelled his successful career. Throughout his journey, Sharma has championed innovation and digital transformation, not only at Tata Consulting Engineers, but also in previous leadership positions at Atkins India, Infosys, and Tata Motors.*

India's infrastructure story is undergoing a profound transformation. As the nation pursues its aspiration of becoming a \$5-trillion economy, the role of the construction and engineering sector has never been more central. From power generation to water supply, from transportation systems to data infrastructure, we are building the physical and digital arteries that will shape India's economic future. At the heart of this transformation lies a single powerful driver — technology.

The convergence of digitalisation, data analytics, artificial intelligence (AI), and modular construction is redefining the engineering paradigm. As someone who has witnessed this industry evolve over decades, I believe we stand at an inflection point where technology is not just a tool, but a strategic imperative that influences what we design, how we deliver, and how infrastructure performs over its lifecycle.

## Digital engineering: From vision to reality

The engineering process has traditionally been linear and document-driven. That model is no longer sufficient. Today's projects require collaboration across disciplines, geographies, and stakeholders in real-time. The industry is rapidly adopting

comprehensive digital engineering frameworks that are agile, cloud-based, and data-driven.

This transformation includes the integration of Building Information Modelling (BIM), Geographic Information Systems (GIS), 3D design tools, and collaborative engineering platforms, creating a shared source of truth for all project stakeholders. We're no longer simply delivering engineering drawings – we're creating intelligent digital models that evolve throughout the project lifecycle, from design to commissioning and beyond.

In large-scale urban infrastructure projects, federated BIM models are enabling early clash detection, construction sequence visualisation and cost-quantity optimisation. These tools aren't just improving quality; they're helping compress project timelines and reduce capital expenditure. However, success depends heavily on organisational readiness and proper change management, areas where many firms still struggle.

The industry is also supporting clients with digital documentation, engineering content management, and structured handover protocols, which significantly improve operational and maintenance efficiency. Yet the challenge remains - translating digital models





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into actionable insights for field teams who may lack the training to interpret complex data visualisations.

### The promise and reality of digital twins

One of the most promising developments in infrastructure is the use of digital twins — virtual replicas of physical infrastructure that can simulate performance, predict failures, and support proactive decision-making. Leading engineering firms have developed and deployed digital twins for complex projects, including offshore platforms, water treatment networks, and manufacturing plants.

By combining sensor data, physics-based models, and AI algorithms, digital twins offer operators a comprehensive view of how assets behave in real-time.

This enables condition-based monitoring, predictive maintenance, and performance optimisation. Industry reports suggest that well-implemented digital twin solutions can reduce unplanned outages by 15-25 per cent and achieve energy savings of 8-12 per cent.

The insights derived from digital twins are being used to simulate what-if scenarios, optimise energy consumption, and assess lifecycle costs, enabling smarter investment and operational decisions. However, the technology requires significant upfront investment and on-going maintenance that smaller organisations may find challenging to justify.

### Scaling intelligence across engineering functions

Artificial Intelligence is no longer a futuristic concept; it's becoming

part of daily workflows across the industry. Engineering firms are deploying AI across design, quality, and operations to enhance productivity and reduce human error. AI-based defect detection tools using machine vision can identify surface defects in concrete structures and welded joints, with applications spanning construction, steel, and manufacturing sectors.

Generative AI models are being used in engineering design to expedite the development of process and instrumentation diagrams, electrical layouts, and mechanical equipment schedules. These tools learn from previous project data and engineering standards to create first-cut deliverables that are consistent, compliant, and quick to review.

The industry has also developed predictive maintenance solutions utilising machine learning for rotary





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equipment, alerting operators to early signs of wear and tear and enabling planned interventions. In thermal engineering, AI models are helping optimise fuel usage in industrial furnaces and reduce carbon emissions, creating a direct link between technology and sustainability.

Yet challenges persist. AI systems require clean, standardised data that many organisations lack. The technology also demands new skill sets that bridge traditional engineering knowledge with data science capabilities.

### Smart utilities for building resilience and efficiency

India's urban and industrial utilities face immense pressure to improve efficiency, reduce losses, and become more resilient. Technology offers an opportunity to reimagine how utilities are

designed, operated, and maintained. The industry has played a pioneering role in developing smart water networks that combine advanced metering, SCADA systems, and data analytics to optimise resource use.

Advanced water supply projects now deploy digital solutions to monitor flow rates, pressure variations, and leakage patterns in real-time. By integrating predictive analytics with GIS-based visualisation, smart water solutions can help utilities cut non-revenue water losses by 20-30 per cent — a direct, measurable impact on both profitability and resource conservation.

In energy infrastructure, work in load forecasting, grid analytics, and renewable energy integration is helping utilities transition to smart grids. Whether digitising substations or developing energy

management platforms for industrial clients, the focus remains on delivering solutions that are scalable, secure, and sustainable.

### Modular construction, where speed meets quality

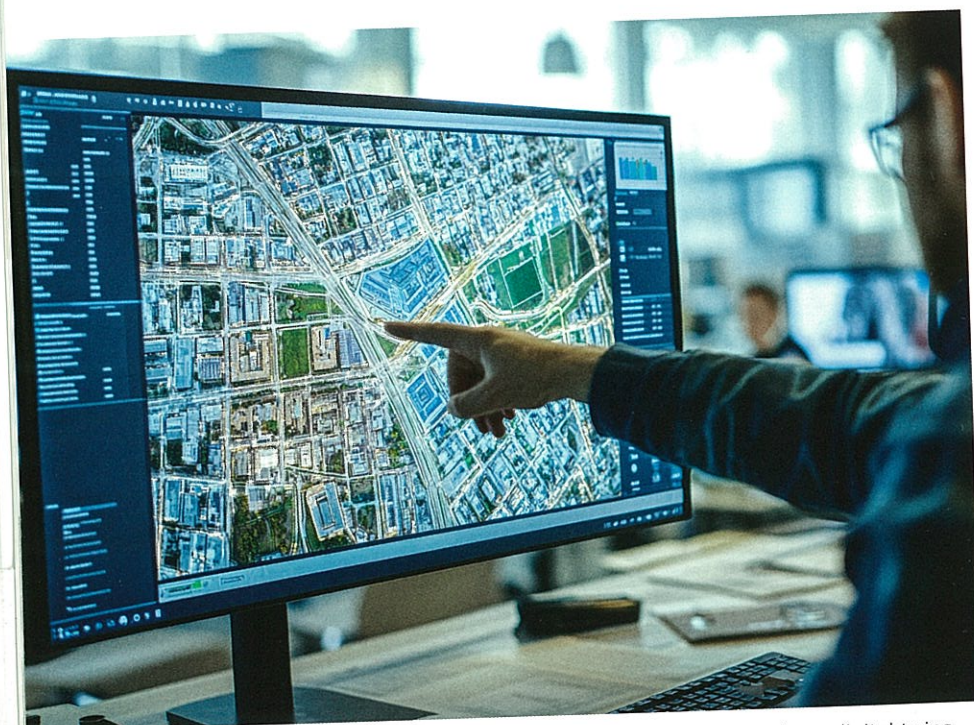
As project timelines become more aggressive and site conditions more complex, modularisation has emerged as a key enabler of execution excellence. By shifting engineering, fabrication, and testing to controlled environments, the industry can reduce site risks, shorten construction windows, and improve quality.

Leading firms have built expertise in modular design for data centres, process plants, substations, and industrial utilities. These modules are fully engineered and optimised for transportation, assembly, and commissioning. By leveraging modular piping racks, control rooms, and pre-fabricated service buildings, project schedules can be compressed by 25-35 per cent, delivering critical infrastructure faster with enhanced safety and quality control.

In remote or hazardous environments, this approach not only improves safety but also ensures consistency across multiple project locations. The industry is also exploring 3D-printing and advanced construction materials for modular structures that offer better insulation, durability, and resource efficiency.

### Building tomorrow's workforce

No technological shift is sustainable without human transformation. The industry faces a critical challenge in developing engineers who are fluent in both domain knowledge and digital

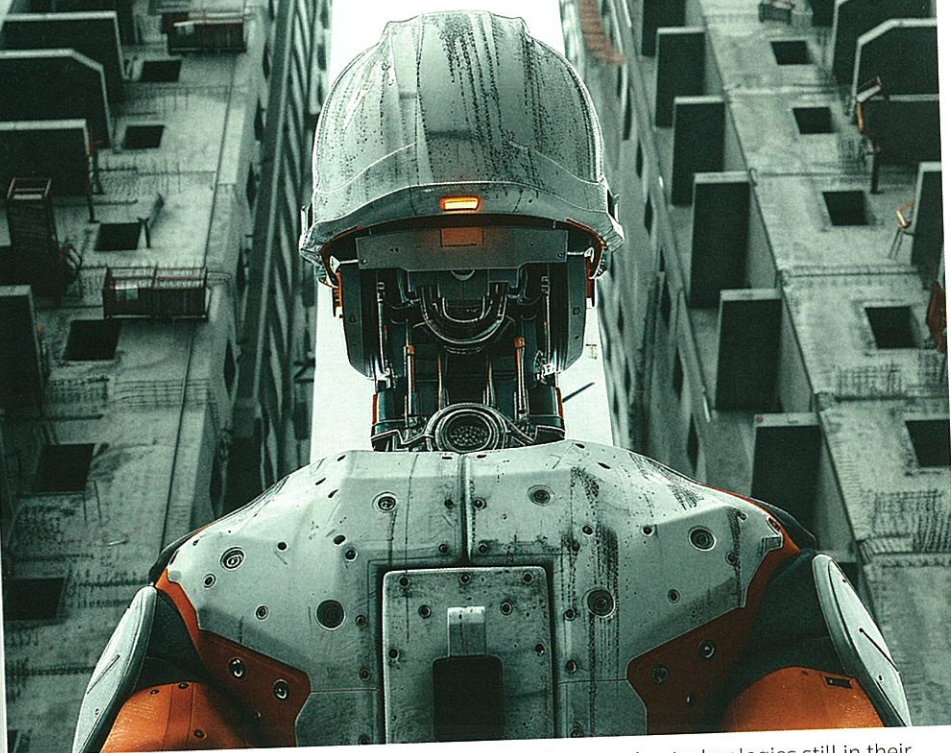


By integrating sensor data, physics-based models, and AI algorithms, digital twins provide a real-time, comprehensive view of asset performance.





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The future of infrastructure will be shaped by emerging technologies still in their infancy—such as quantum computing, carbon-neutral materials, autonomous construction equipment, and immersive reality.

tools. Progressive organisations are enabling knowledge sharing through internal platforms, providing access to case studies, tutorials, simulation tools, and innovation showcases.

Learning and development frameworks now include certification programs on BIM, data analytics, sustainability, and digital project management. Companies are encouraging intrapreneurship through innovation challenges where employees propose and prototype digital solutions to real project problems.

Investment in early talent through university collaborations, internships, and mentoring initiatives is crucial. The focus must be on building a culture where

curiosity, creativity, and collaboration are valued as much as technical competence.

### Collaboration and climate action

The scale of transformation required cannot be achieved in isolation. The industry is actively collaborating with academia, research institutes, start-ups, and government agencies to co-create solutions that push engineering frontiers. Whether developing AI models for smart cities or testing digital safety solutions in live construction sites, partnerships are driven by shared visions of engineering impact.

As the world confronts climate change, engineering must play a

central role in enabling sustainability. The industry is embedding climate resilience and low-carbon thinking into designs from the outset. Tools and frameworks help clients assess energy consumption, water use, carbon footprint, and material efficiency across asset lifecycles.

Active work on solar energy, green hydrogen, carbon capture, and energy storage projects uses digital tools to model performance and viability. AI-based solar resource mapping can optimise photovoltaic park layouts, resulting in 3-8 per cent gains in energy yield.

### The path forward

The future of infrastructure will be shaped by technologies we're only beginning to understand - quantum computing, carbon-neutral materials, autonomous construction equipment, and immersive reality. What will remain constant is the need for engineers who can bridge vision with execution.

The industry must prepare not just for technological change, but for the organisational transformation it demands. Success will belong to those who can combine cutting-edge tools with disciplined execution, innovative thinking with practical application, and global best practices with local insights.

As India builds the highways of tomorrow, electrifies its villages, digitises its cities, and strengthens its industries, the engineering sector remains a committed partner in this journey. With technology as our foundation and excellence as our compass, we continue to engineer a better tomorrow.